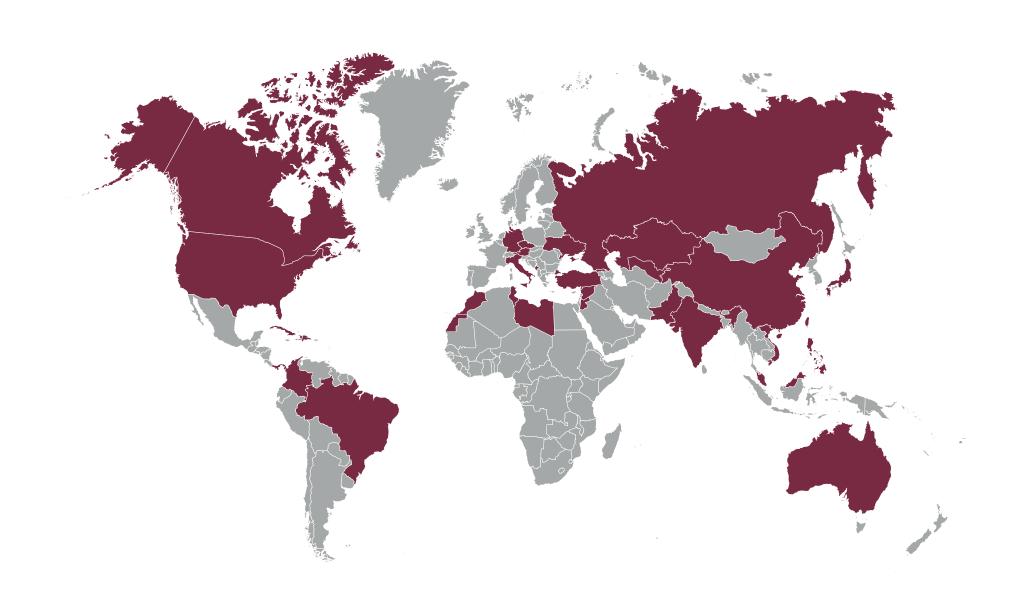
(A) DAL HOLDING INVESTMENT CO.

TECHNOLOGY ENVIRONMENT

HUMAN



BOAL HOLDING INVESTMENT CO.

ABOUT HOLDING

Leading Engineering Company

We are capable of; designing, producing, integrating equipments, accomplishing turn-key projects. We develop, engineer and build greenfield projects and revamp, upgrade brownfield facilities

The Most Innovative

We enhance and sustain value creation by innovation. We have a strong R&D center that always welcomes sharp minds with fresh ideas. We have made remarkable contributions to the technological advancement in areas we are active

Multidisciplinary Approach

We employ technology for the good of human and nature. This technology comes from a set of diverse areas such as energy efficiency, digitalisation and process optimisation

JIZZAKH CEMENT PLANT



HOLDING HISTORY [1/2]



DAL ELECTRIC MOTORS

The Holding made a beginning by working on electric motors

DAL Electric Motors founded to supply electric motors and drivers for various industries



MARDIN CEMENT 2007

A Brown-field turnkey project completed in 14 months



DAL MACHINERY & DESIGN

A clinker crusher designed by DAL **Machinery and Design cracking** 12.000 tonnes per day which fits neatly to customer needs



1993 DAL ELECTRIC AUTOMATION

The First Turkish Automation Company

Turnkey contractor for high and medium voltage transformers, process control systems, building automation systems



OYAK ELAZIG 2004 OYAK ELAZIG CEMENT PLANT PROJECT

By completing the Project, the Holding proved to be a turn-key industrial plant contractor

100% Turkish Engineering



PIONEER CEMENT PAKISTAN 2005

Pioneer Cement Plant Clinker Line works finished



2006 DAL TECHNIC MACHINERY

DAL Technic Machinery established to organise diversified production activities



2008 YURT CEMENT MUŞ

2018 ZOMIN CEMENT

in Uzbekistan

DAL Technic Machinery was not only the EPC contractor but also the business partner with 50% shareholdership in order to transfer business know-how and to contribute to the management for 5 years

DAL Technic Machinery acquired and

refurbished a cement & lime plant



FONS TECHNOLOGY INTERNATIONAL (FTI) 2010

DAL Holding Investment Co. acquires 50% of shares of FONS Technology International

FTI is the innovator of walking floor clinker coolers which was a groung breaking leap forward in cooling technology



JIZZAKH CEMENT PLANT UZBEKISTAN

First class engineering and art is met

With 100% Turkish Engineering this project is also one of the most important milestones for the Industry



2016 CORLU HEAVY MACHINERY

The Holding increased production capacity and enhanced product diversity by commissioning additional manufacturing plant



DAL HEAVY **INDUSTRIES**

> The Plant began operations targeting heavy industry market leadership in the Region



SURKHANDARYA CEMENT 9 PLANT UZBEKISTAN

Surkhandarya Cement Plant comissioned in 16 months, record-breaking short time



TECHNICS INTERNATIONAL

In order to enhance its capabilities DAL Holding Investment Co. has commissioned an additional manufacturing plant and combined production facilities under DAL Technics International



HOLDING HISTORY [2/2]

35th YEAR

- DAL Electric Motors Co. the pioneer company of the Holding was founded in 1985, 35 years ago, to provide electric motors and actuators for various industries in Turkey
- Varying from analysis devices to sophisticated mills, the Holding had delivered numerous equipments and has been representing many international brands in Turkish Market and also active in several industries
- The achievements of this Venture were followed by Turkey's first turn-key
 basis automation company in 1993, DAL Automation Company,
 which
 successfully satisfied Turkish Heavy Industry's needs
- Sparked with the success in meeting its commitments, the Holding became
 the first Turkish Company to get involved in the construction of a cement
 plant on turn-key basis. The company erected a Cement Plant for Oyak
 Cement in a short span of time in the 2004, which was more than satisfactory
- In 2005, an efficient Clinker Production line with 4.000 tonnes per day capacity was commissioned for Pioneer Cement Plant in Pakistan on EPC Basis
- In 2006 DAL Technic Machinery Co was founded to create synergy and to coordinate diversifying activities of the Companies

- Mardin Cement Plant was completed in 2007, which is followed by the Muş Cement in 2008
- The Muş Cement plant was a cornerstone in Holding's history since the Holding was also the business partner to the Project Sponsor with 50% shares in the Plant for five years. The Holding proved its capabilities not only for building a Cement Plant, but also running cement business successfully
- In 2010 DAL Holding acquired 50 % shares of the FONS Technology International (FTI). This alliance today leads the cooling technology in cement industry
- In 2017, the Holding's engagement in R&D works materialised in a high capacity and efficient equipment which is one of the biggest clinker crusher with a capacity 12.000 tonnes per day
- Several EPC projects have been accomplished since then, including state-of-art Jizzakh Plant in Uzbekistan and many more. Upon success in commitments undertaken, in 2016, the Surkhandarya Cement Plant works have begun and the 2 million TPY capacity Plant was commissioned in 2019

35th YEAR



Up to **2.000** employees

One of the leading players in the Industry with skilled and open-minded employees



Global investments and projects

The opportunities in South America, Africa, Far East, Central Asia and Middle East region are on the radar



In the **Top 5**

Among the leading 5 technology, engineering and critical equipment supplier groups in the Industry



At your service

Active in Cement, Construction, Energy, Chemicals and Mineral Resources Industries



One of the top 10

Among the top 10 in EPC turnkey solutions



From United States to Japan

Providing technologies all over the World

HOLDING TODAY [2/3]

35th YEAR

- The Holding grew into one of the world's leading engineering and contractor companies in industries including but not limited to cement, mining and energy
- Up to 2.000 professional employees the Holding draws significant attention from several businesses and industries both globally and locally, owing to its achievements stemming from **Turkish engineering**
- The Holding is a leading EPC Contractor and critical equipment supplier in Heavy Industries
- Today, DAL Holding Investment Co. continues to extend its scope all over the world and follows investment opportunities and prospective projects in South America, Africa, Far East, Middle East and Central Asia
- The Holding has broadened production capabilities by commissioning several workshops under DAL Technics International
- The Holding expanded its activities to metal structures and equipments by incorporating **DAL Heavy Industries** in Uzbekistan. Also the Holding owned a Cement Plant in Zomin Uzbekistan

• The Holding has the following Companies which are **among pioneers in their fields** and are providing their technology globally:





















HOLDING TODAY [3/3]

35th YEAR



Corporate Credit Rating

DEG DAL TEKNİK MAKİNA YEARS			Long Term	Short Term
International	Foreign Currency		BBB-	A-3
	Local Currency		BBB-	A-3
	Outlook	FC	Stable	Stable
		LC	Stable	Stable
National	Local Rating		BBB+(Trk)	A-2(Trk)
	Outlook		Positive	Stable
Sponsor Support			3	-
Stand Alone			ВС	-
Sovereign®	Foreign Currency		BBB-	-
	Local Currency		BBB-	-
	Outlook	FC	Stable	-
		LC	Stable	-

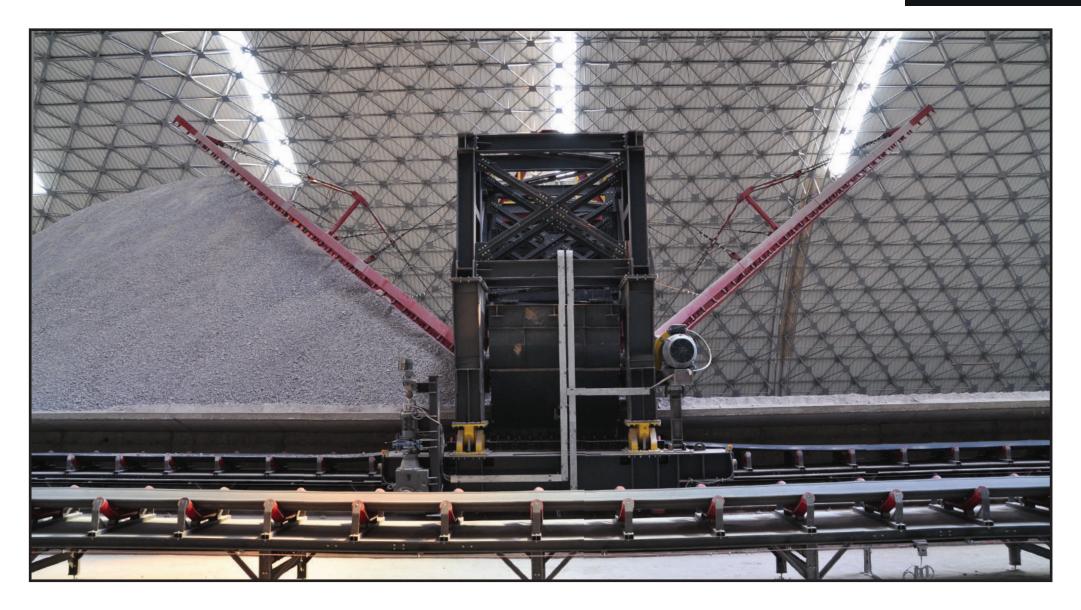
DAL Technic Machinery Co., the flagship of the Holding is confirmed as **investable** in the rating analysis of the JCR Eurasia Rating issued on 14 April 2017

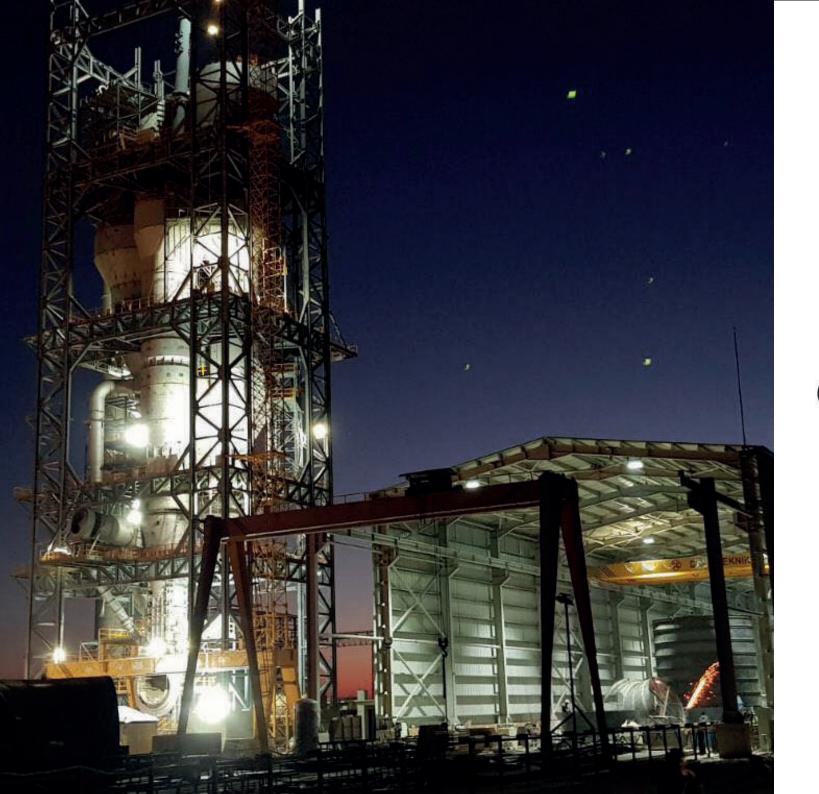
The long term international foreign and local currency ratings are **BBB**-with **stable** outlook, the long term national rating is **BBB+(Trk)** with **positive** outlook

The short term international rating is **A-3**, while the short term national local rating is **A-2(Trk)** and the outlook is **stable**

Other details of the ratings are specified in the table

LINEAR STOCK HALL UZBEKISTAN





DAL Technic Machinery

JIZZAKH CEMENT PLANT UZBEKISTAN



DAL Technic Machinery

100% Turkish engineering

Annual production volume of the commissioned projects: more than 10 million tons

One of the leading 10 companies in the global industry

DAL Technic Machinery Co., the flagship of the Holding, was established in 2006 and it has been carrying out domestic and international projects on turnkey basis with **100 % Turkish Engineering since then**

Total volume of annual production capacity of the commissioned projects in the cement industry is **more than 10 million tons**

Being the first and the only company with 100 % Turkish engineering, DAL Technic Machinery Co. leads the domestic market

The Company also remains **robust in the international market** while competing with European Technology companies and Chinese EPC contractors, securing its place **in the top 10 league of the Industry**

References

Adocim Tokat Plant

Surkhandarya Cement Plant Uzbekistan

Jizzakh Cement Plant Uzbekistan

Gazakh Cement Plant Azerbaijan

Pioneer Cement Pakistan

AGMK Uzbekistan

Eurocement Russia

Cementos Nacionales Colombia

Medgidia Cement Plant Romania

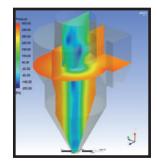
Yurt Cement Mus Marzinc Waelz Process Plant
Oyak Cement Mardin Nuh Cement

Oyak Cement Elazıg Cimko Adiyaman Ceme

Nuh Cement Cimko Adiyaman Cement



Layout Works



Contour CFD







A Turnkey contractor

Solution partner: Siemens A&D Business partners: Siemens, ABB, Schneider, Eaton

One of the top 5 companies in its sector

References

Cargill Marzinc Waelz Process Plant
Titan Cement Tokat Jizzakh Cement Plant Uzbekistan

Balkupu Sugar Plant Kayseri Sugar Plant
Yurt Cement Cimsa Afyon Plant
Isdemir Iron and Steel Plant Adana Cement

Akcansa Cement Canakkale Plant Surkhandarya Cement Plant Uzbekistan

Akcansa Cement Buyukcekmece Plant Oyak Cement Mardin Akcansa Cement Ladik Plant Oyak Cement Bolu

DAL Electric Automation Co. is in the business to serve for heavy industry and manufacturing plants since 1993

The Company is a turnkey contractor of high and medium voltage transformer centers and low voltage distribution networks, process control systems, illumination systems, building automation systems, cabling including grounding of electricity and automation systems

DAL Electric Automation Co. is a solution partner of Siemens and business partners with ABB, Schneider and Eaton

Apart from the Cement Industry, DAL Electric Automation Co. delivers solutions to Whitegoods, Steel, Automotive, Lime and Coal, Power Generation, Paper, Wood, Oil and Gas, Glass and Building Automation Industries

DAL Electric Automation Co. is one of the top 5 companies in its sector



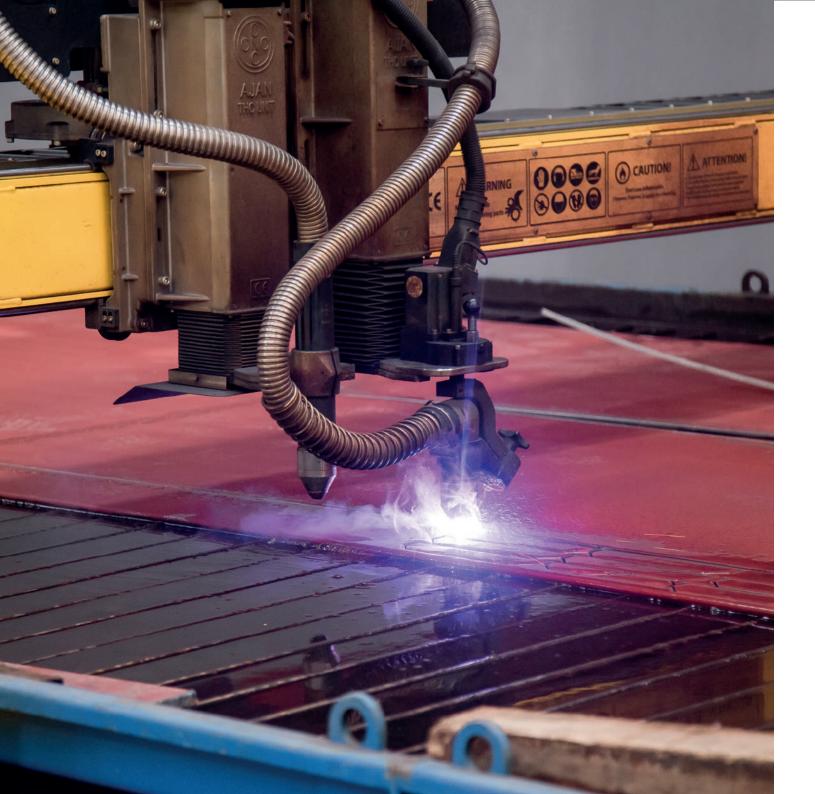




CCR - Central Control Room

WORKS DURING THE CONSTRUCTION OF SURKHANDARYA CEMENT PLANT







DAL HEAVY INDUSTRIES' PLANT





12.000 tonnes per year metal processing capacity

The Products are fully complied with international standards such as ISO 3834-2

More than 250 employees are working in the Company

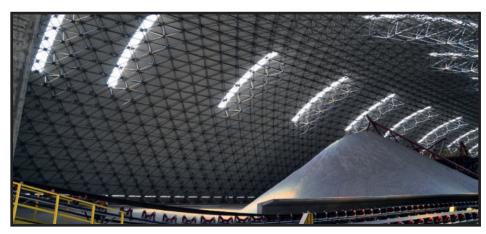
Located at 100 km south of Tashkent, Uzbekistan, the Plant is constructed over 13 hectares area in Angren Freezone, and has been commissioned in Summer 2018

The current capacity is 12.000 tonnes per year and gradually will increase to 24.000 tpy in the second phase and to 30.000 tpy in the third phase

DAL Heavy Industries is a key metal construction company in the Region since it's products fully complies with international standards such as ISO 3834-2. Several construction projects are being implemented in the region by institutions such as IFC, EBRD and multinational corporations which requires the construction to comply with international standards. Higher quality of the products compared to local producers; lower transport costs and minimized operational risks compared to global producers will lead DAL Heavy Industries to become regional market leader

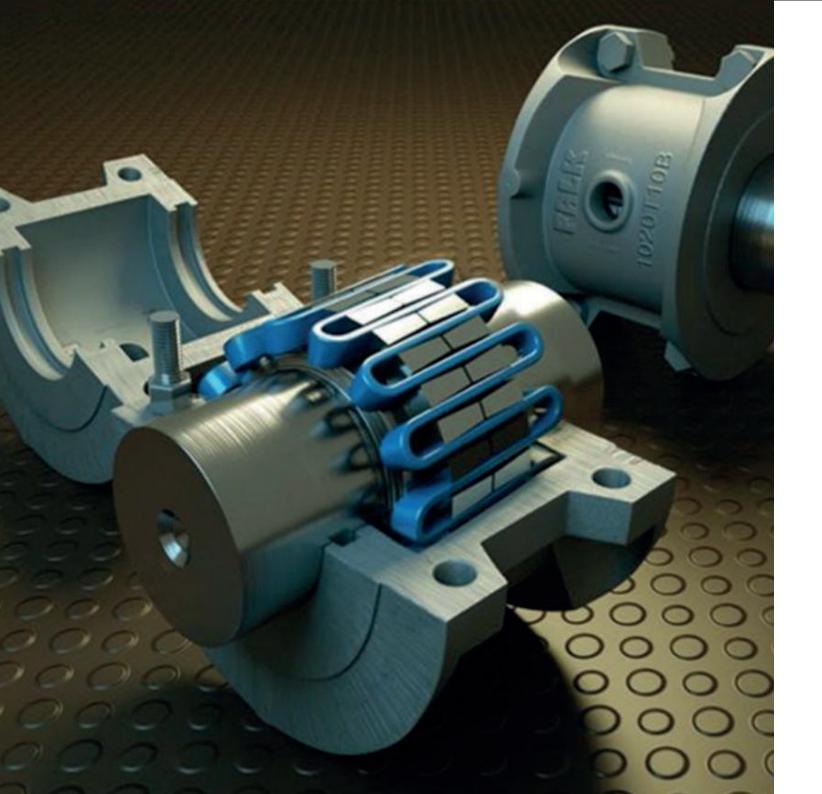
References

Mitsubishi Heavy Industries LLC Lukoil Subcontracted To Sofya Story YDA Construction - Kazakhstan Enter Engineering LLC FC "Metal Invent (Orient Group) LLC Green Line Profil (Benkam) LLC AKFA Group
JSC Uzbekgidroenergoqurilish
UMS (Universal Mobile Systems) LLC
Discover Invest LLC
Trans Servis Komrleks LLC (Uzgidro)
Afrosiyob Parranda LLC



Dome Construction









Provides tailor-made solutions in various industries

Representative of WEG, Falk Rexnord, ISGEV

One of the leading 5 companies in the world

References

Pioneer Cement - Pakistan Eti Silver TUPRAS Kirikkale Rafinery Kroman Steel

Dalgakiran Compressor ICDAS Iron and Steel

OYAK Mardin Cement Marzinc Waelz Process Plant

AS Cement MES Machine
Elazig Altinova Cement MAS Pumps
Batisoke Cement Turbosan
Yurt Cement Standart Pumps

ADOCIM Artova Cement CIMENTAS

ADOCIM Sultankoy Cement State Hydraulic Works Directorate (DSI)

TUPRAS Metallurgy CVS Machinery Construction

DAL Electric Motors Co. was established in 1985 in order to provide electric motors and equipments in a wide range of size and scope

The Company focuses on tailor-made solutions for the **cement, lime, mining, mineral resources, electricity and automation industries** and provides technical service support

DAL Electric Motors Co. is among the **leading 5 companies in the industry world-wide**, procuring motors meeting the NEMA (The National Electrical Manufacturers Association of U.S.) standards

The Company is distributor for well-known brands such as WEG, Falk Rexnord and ISGEV



Hydraulic Thrust Roller



Wraplex







Technology supplier

Customized training provider

One of the top 5 companies globally in equipments and machinery for mining and cement industry

DAL Machinery Design Co., as a **technology providing company**, provides tailor made and straight to the point solutions. The Company embraces creativity, which comes up with the most economic and environment friendly outcome

The Company also provides Cement and Mineral Technologies / Industrial Services / Research & Development and Cement Factory Inspection Services

The Company designs iron oxide, magnesite salt and cement plant equipments with focus on energy efficiency and return on investment

DAL Machinery Design Co. is among the top 5 in the sector, at global scale

References

Maihar Cement Plant India Baikunth - Tilda India

Les Ciments De Jbel Oust Tunisia Bestway Cement Hattar Pakistan

Linli Cement plant China Lugait Plant Philippines

Tochigi Cement Plant Japan Narlı Cement

Condorcocha plant Peru Adana Cement Plant

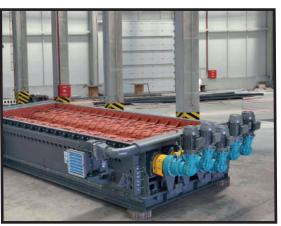
Nuh Cement Plant Line 2 Sange Cement Plant China

Ako Cement Plant Japan Lucky Cement Pezu plant Line A Pakistan

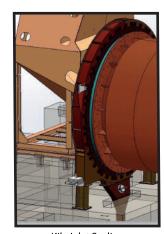
Popovac Cement Plant Serbia Baticim Cement Plant Lumbres Cement Plant France Mersin Cement Plant

Surkhandarya Cement Plant Uzbekistan Jizzakh Cement Plant Uzbekistan

Nuh Cement Plant Line 1



Roll Clinker Crusher - 12000 tpd



Kiln Inlet Sealing







Two manufacturing plants connected to Regional Industrial Ecosystem

Demand driven and flexible manufacturing capability

Excellent link to logistics facilities



DAL Holding Investment Co. collaborates with several business partners in the value creation process in order to provide goods and services accurately. Besides, the Holding has commissioned two manufacturing plants under DAL Technics International to extend its producution capabilities

The Manufacturing Plants are interconnected to the huge supply chain ecosystem in the Region with many other global brands. The Holding aims to develop a demand driven value stream and enhance its lean synchronisation through this Ecosystem. This Regional Ecosystem became a key component of production competency of Turkey

Locations: European Free Zone Çorlu and Turkgucu Industrial Area

One of our manufacturing plant is located at European Free Zone which is founded on a land of 2 million square meters in Çorlu/Turkey

The second plant is at Turkgucu Industrial Area located 30 km South to the European Free Zone. Both locations are close to major transportation networks

Two main marine ports are within the close perimeter, no more than 80 km distance

DAL Technics International

Well designed modular manufacturing plants equipped with an easy access to loading docks for trucks, raised flow levers and clear open space

Each unit has its own dedicated loading yard with ram access for forklifts and has an ample on site parking

All units are built with the following specifications:

SPECIFICATIONS	EUROPEAN FREE ZONE ÇORLU	TURKGUCU INDUSTRIAL AREA
Indoor area	10.000 m² (each building 5.000 m²)	6.000 m²
Surrounding area	25.000 m ²	9.000 m²
Height under the crane	10,5 m	10 m
Management building	3 floor 500 m²	400 m²



DAL TECHNICS INTERNATIONAL









A part of Holding's expansion and diversification policy

A good example of hydro electric plants with smallest foot print

17,06 MW capacity

The Holding recognizes the positive aspects of Hydroelectric Power. Hydroelectric power is a **green source of energy** as hydroelectric power plants **does not cause any pollution**. Besides **Hydroelectric power is a renewable energy source**, contrary to fossil fuels

DAL Energy Hydroelectric Plants Co. has acquired shares in a hydro electric power plant project and commissioned the power plant which is now operative

The Holding intends to repeat the success of the group companies and deepen their expansion in energy industry











FONS TECHNOLOGY INTERNATIONAL

FONS TECHNOLOGY INTERNATIONAL

An Innovator and Technology Developer

One of the leading companies in clinker cooling technology

Offices in several countries including Denmark, Turkey, India, Czech Republic

References

Taiheiyo Cement Co. Ltd. Japan
Mitsubishi Materials Corp. Japan
UltraTech Cement Limited India
Taiheiyo Cement Philippines,
INC Philippines
BBMG&JIDD Cement Building
Material Co. Ltd. China
East Hope Group Company
Limited China
CRH Eqiom Lumbres France
CRH Serbia Serbia
China United Cement Corporation
(CUCC) China

CRH Slovakia Slovakia

Sumitomo Osaka Cement Co. Ltd. Japan Kedah Cement Sdn. Bhd. Malaysia CBMI Construction Co. Ltd. Philippines Votarantim Cimentos Tunisia UNACEM S.A.A. Peru AGMK Uzbekistan Cimko Group Turkey Asamer Group, Austria Bosnia Lucky Cement Ltd Pakistan Sange Cement China FONS Technology International produces clinker coolers with **high productivity to the world cement market**

FONS Technology International developed technologies to overcome challenging issues which decreases efficiency by causing stoppages, wear and tear part costs and energy losses

For driving the Fons Delta Cooler's shuttle floor, a patented system was developed, which works by rotation of only in four joint mechanisms. The Fons Delta Cooler's ingenious floor ensures transport efficiency of 90 % at least

The company is the 1st patent applicant of this improved technological system



FONS Delta Cooler



ROTARY KILN JIZZAKH, UZBEKISTAN







DAL RENEWABLE ENERGY INV. TECH. CO.

Turnkey solutions all over the world

An R&D intensive company

Aimed to meet energy needs to promote sustainability









Today renewable energy projects are not only being implemented in developed cities and regions, but also in the rural regions with the most adverse conditions because the rural communities require more to sustain their economy

DAL Renewable Energy Investment and Technologies Co. takes part in such initiatives. To give an example, DAL Renewable constructed and commissioned a Solar Plant for an agricultural cooperative in Central Anatolia. The Solar Plant helps to sustain the economy of more than 1.000 families in a greener way

The Company aims a leap forward in energy efficiency by using hybrid-inverter systems and synchronously working solar and grid systems

The Company also works on **R&D** which will **increase the efficiency of bioenergy plants** as well. The underlying idea is that a significant drop in the cost and size of the bioenergy plants will enable installation of such technologies all over the world







A stepwise modernisation plan is being applied

High quality products

Good potential for capacity increase



DAL Holding Investment Co., seeing the urge to develop Cement Industry in Uzbekistan, invested in an outdated Cement Plant and put forward a multi-stage modernisation and upgrade plan in 2017

Zomin Cement is located in Zomin, Jizzakh Region. It is equipped with modern technological equipments and is being run by DAL Holding's know-how

1st Phase of the investment plan was to increase capacity to 350 ton per day clinker and increase efficiency. This Phase has been accomplished successfully

2nd Phase investment will increase the capacity to 800 tons per day with further efficiency gains

Many years of experience in cement and lime production, investments in production development and new technologies, modern equipment, highly qualified personnel and high-quality raw materials of cement and limestone deposits allow us to manufacture products that meet the requirements of the most demanding consumer and comply with the requirements of regulatons. The products have certificates of compliance, safety data sheets, a protocol for compliance with the standards of radiological safety

Each batch of products is accompanied by a quality certificate, confirming compliance with contractual requirements. The enterprise delivers the products, satisfying the most diverse needs of production workers and individual consumers



DAL Heavy Industries Angren Free Zone

Cement Factory Zomin

Lime Factory Zomin

Gas Concrete Plant Zomin

Ready Mixed Concrete Plant Zomin

Building Materials and Chemical Plant Zomin

Zomin Paving Stone and Concrete Elements Plant

MONTENEGRO

Lime Factory

Gas Concrete Plant

Paving Stone and Concrete Materials Plant

Building Materials and Chemicals Plant

Building and Metal Structure Plant

Ready Mixed Concrete Plant

TURKEY

Capacity increase and production enhancement investment in Corlu Region

17,06 MW

Hydroelectric Plant

GERMANY

An R&D center and innovation hub

KAZAKHSTAN

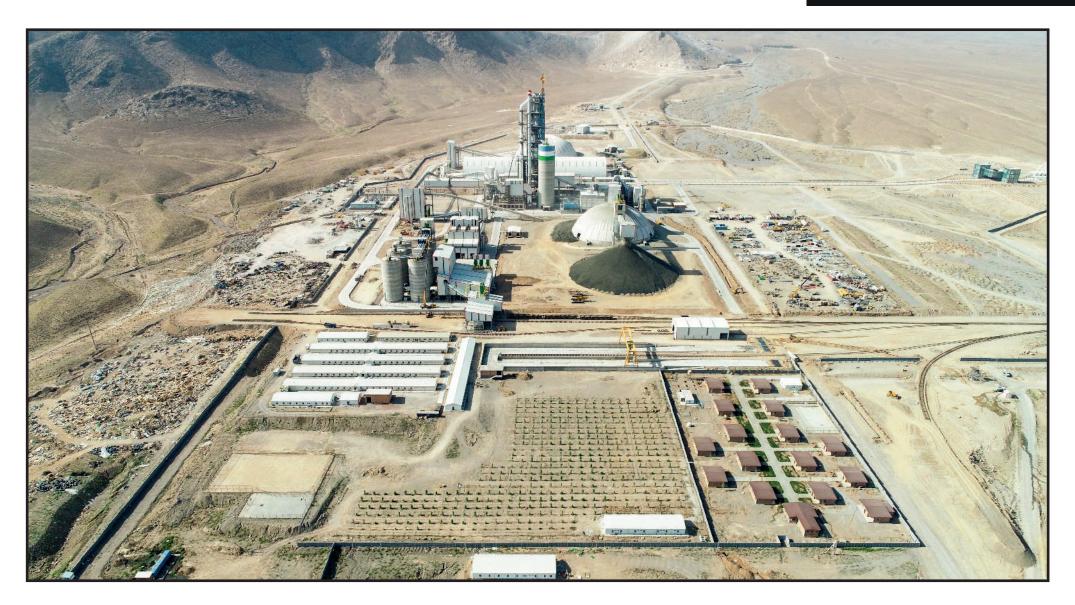
A partnership agreement

signed with Kazakh Invest National Co. to attract foreign direct investment

DAL Agropark Company

founded to develop greenhouse complexes

SURKHANDARYA CEMENT PLANT UZBEKISTAN



(#) DAL HOLDING INVESTMENT CO.

TECHNOLOGY ENVIRONMENT

HUMAN

dalholding.com.tr

